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Group CEO & Managing Director Sunpork Group







- Autism and Agriculture focusses on employment of autistic adults with a high attention to detail into specialist animal care roles.
- Sixteen candidates placed into full or part-time employment
- Recruitment of autistic adults on-going and a critical part of the business
- Planning to extend opportunities to other parts of the business (ie. beyond animal care)
- Starting to work with like-minded agribusinesses to expand the range of animal care roles and livestock sectors

SunPork Farms



- SunPork Group of Companies PIC, SunPork Farms, Swickers,
 SunPork Fresh Foods (\$0.5 billion revenue; 1,200+ employees)
- Collective 42,500 sows (430,000+ pigs) under management
- 37 farms
- Queensland, New South Wales, South Australia
- SunPork Farms ~15% Australian pig production

SunPork Farms













SunPork Fresh Foods















Purpose



- Optimise animal care
- Recruit dedicated carers with a high attention to detail
- Optimise animal care systems in Australian agriculture by harnessing the strong empathy and unique skills autistic people have – strong affinity with animals, attention to detail, desire for routine, ability to follow direction
- Create career paths for autistic people in animal care employ their diverse skills and build employment capacity in the sector

Recruitment



- Traditional recruitment processes challenging
 - Resume
 - Interview
- Unemployed (labour force participation rate 34% vs 54% for people with disabilities)
- Under-employed
- Socially disadvantaged
- Skilled employment difficult to find, hard to retain despite being capable and motivated
- Workplace understanding and support poor

Process



1. Candidates

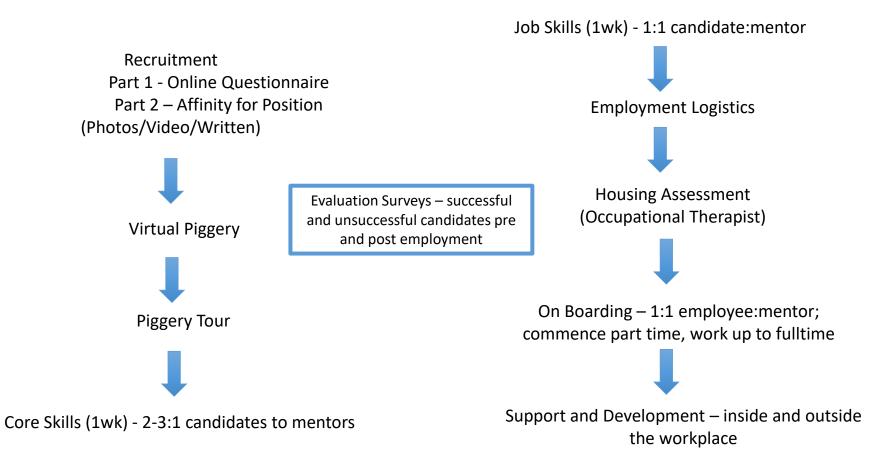
- Non-confronting/anxiety-provoking
- Best possible opportunity to demonstrate their capabilities, recognising communication and sensory challenges

2. Existing Employees

- Non-confronting/break down the stereotype
- Awareness
- Engage and involve

Recruitment - Candidates





Recruitment – Existing Employees



Full staff pre-employment survey (Curtin University/Autism CRC)



Autism Factsheet - English, Filipino



Full Staff Awareness Session with Autism professional



Management Extension Sessions



Project & Management Team Training



Management Team Upskilling



Buddy/Mentor Training



Buddy, Management Feedback & Decisions - critical



Commencement Awareness Session



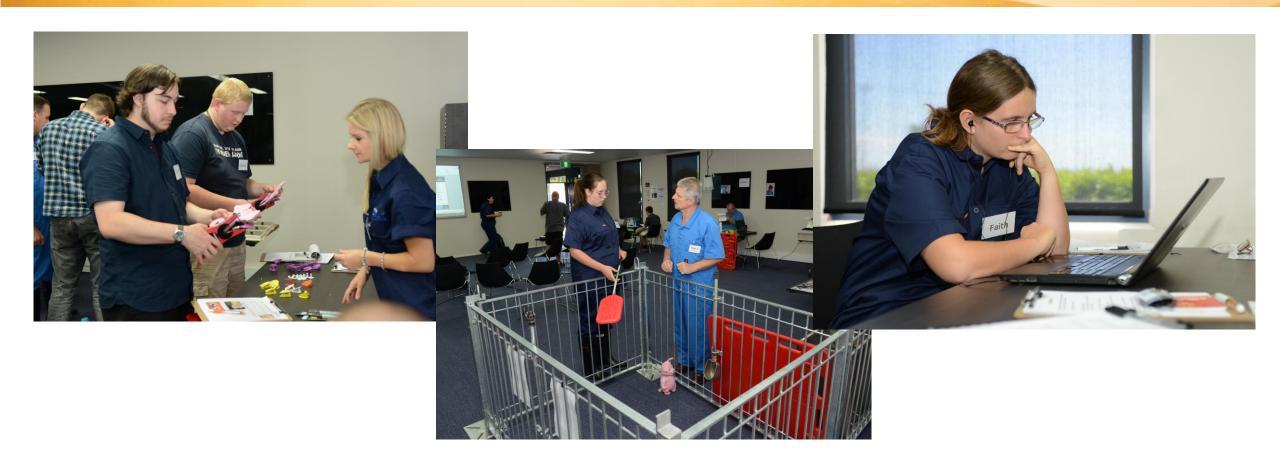
Full Staff Post-Employment Survey (Curtin University/Autism CRC)



Ongoing Awareness and Upskilling

On-Boarding





On-Boarding





























Challenges



- Buy-in/Engagement (Staff)
- Fear of the unknown concerns/misnomers re autism (Staff and Project Team)
- Grassroots access to autism community
- Privacy and collection of personal information
- Clarity and understanding (Work instructions, biosecurity, OHS and employment documents)
- Sensory sensitivities smell, light, tactile (eg. clothing)
- Anxiety understanding, anticipating, preventing
- Living away from home and independent living

Outcomes - Culture



- Teamwork
- Community awareness and involvement
- Buy in from entire staff at SunPork Farms immense feeling of satisfaction, new sense of engagement, great sense of achievement and having helped people some of the strongest antagonists are now our biggest proponents

Learnings



- **Rethink recruitment** are resumes and interviews really best practice?
- **Rethink employee preparation** what information do new employees need? Recognise how stressful the process of commencing a new job is for everyone, not just those on the spectrum.
- Think carefully about how you train are lengthy written protocols really achieving what you want? Does everyone really understand them? Could videos/visual training work better?
- Be flexible in how you structure work for new employees give them a chance to settle in, understand the challenge of a new (or first) workplace. Consider commencing part time.
- **Embrace diversity** diversity drives innovation. Innovation drives productivity, efficiency and profitability.

Learnings



- Pay attention to workplace preparation and readiness these programs only work where the momentum of the masses is on your side
- Mentor 1:1 and integrate new employees into work teams from the first day. Do not foster a situation where you have a group of "different" employees sitting off to one side.
- Never forget the importance of ongoing support
 - For your new employees inside and outside the workplace
 - For your mentors extension, professional development, recognition and reward
 - For your managers
 - For your general workforce

Learnings



- Collaborate and Communicate these programs do not succeed on the efforts of one person alone. Everyone needs to work together as a team.
- Encourage input from those "on the ground" and value it these are the people at the coalface. Their impressions and feedback are critical.
 - Employees
 - Mentors
 - Supervisors and Unit Managers

• CONSIDER THIS A CATALYST FOR CHANGE IN BASIC HR AND HOW WE MANAGE PEOPLE.

Future Recruitment



- No recruitment "targets"
- Genuine benefits from the program for the candidates, the business and animals in care
- 3-4% of the SunPork workforce will be autistic within the next 18 months (2% currently)
- Fully integrated employees receiving full pay
- Watching brief for 12 months to establish next steps

















Autism and Agriculture Channel 10 The Project Segment:

https://www.youtube.com/watch?v=EvUE k9ecLY